

Appendix O Financial Plan

A. Funding Mechanisms and Revenue Generated

1. Disposal Fee

Table O-1 Disposal Fee Schedule and Revenue (in accordance with ORC Section 3734.57(B))

Year	Disposal Fee Schedule (\$/ton)			Revenue (\$)			Total Disposal Fee Revenue (\$)
	In-District	Out-of-District	Out-of-State	In-District	Out-of-District	Out-of-State	
2020	\$1	\$2	\$1	\$118,043	\$89,452	\$22,848	\$230,343
2021	\$1	\$2	\$1	\$154,237	\$93,378	\$42,270	\$289,884
2022	\$1	\$2	\$1	\$138,180	\$105,251	\$28,328	\$271,759
2023	\$1	\$2	\$1	\$167,127	\$94,897	\$33,150	\$295,174
2024	\$1	\$2	\$1	\$142,681	\$103,347	\$27,991	\$274,019
2025	\$1	\$2	\$1	\$144,250	\$107,143	\$25,041	\$276,435
2026	\$1	\$2	\$1	\$155,646	\$115,608	\$27,020	\$298,273
2027	\$1	\$2	\$1	\$167,942	\$124,741	\$29,154	\$321,836
2028	\$1	\$2	\$1	\$181,209	\$134,595	\$31,457	\$347,262
2029	\$1	\$2	\$1	\$195,525	\$145,228	\$33,942	\$374,695
2030	\$1	\$2	\$1	\$210,971	\$156,701	\$36,624	\$404,296
2031	\$1	\$2	\$1	\$227,638	\$169,081	\$39,517	\$436,236
2032	\$1	\$2	\$1	\$245,621	\$182,438	\$42,639	\$470,698
2033	\$1	\$2	\$1	\$265,025	\$196,851	\$46,007	\$507,883
2034	\$1	\$2	\$1	\$285,962	\$212,402	\$49,642	\$548,006
2035	\$1	\$2	\$1	\$308,553	\$229,181	\$53,564	\$591,299
2036	\$1	\$2	\$1	\$332,929	\$247,287	\$57,795	\$638,011
2037	\$1	\$2	\$1	\$359,231	\$266,822	\$62,361	\$688,414
2038	\$1	\$2	\$1	\$387,610	\$287,901	\$67,288	\$742,799
2039	\$1	\$2	\$1	\$418,231	\$310,646	\$72,603	\$801,480
2040	\$1	\$2	\$1	\$451,271	\$335,187	\$78,339	\$864,797
2041	\$1	\$2	\$1	\$486,922	\$361,666	\$84,528	\$933,116
2042	\$1	\$2	\$1	\$525,388	\$390,238	\$91,205	\$1,006,832

Source of Information – Corresponding year Ohio EPA Fee Report.

The District received monies from fees on waste brought into the Defiance County Landfill or the Williams County Landfill called tiered fees. \$1.00/per ton on all In-District Waste, \$2.00/per ton on all Out of District Waste, and \$1.00/per ton on all Out Of State Waste.

2. Generation Fee

Table O-2 Generation Fee Schedule and Revenue

No Generation Fees

3. Designation Fees

Table O-3 Contract Fee for Designated Facilities Schedule and Revenue

Table O-3: Designation Fee Schedule and

Year	Contract Fee for Designated Facilities Schedule (\$ per ton)	Total Contract Fee for Designated Facilities Revenue (\$)
2020	\$2.00	\$231,462
2021	\$2.00	\$298,385
2022	\$2.00	\$276,764
2023	\$2.00	\$334,998
2024	\$2.00	\$282,283
2025	\$2.00	\$281,598
2026	\$2.00	\$307,138
2027	\$2.00	\$334,996
2028	\$2.00	\$365,380
2029	\$2.00	\$398,520
2030	\$2.00	\$434,666
2031	\$2.00	\$474,090
2032	\$2.00	\$517,090
2033	\$2.00	\$563,990
2034	\$2.00	\$615,144
2035	\$2.00	\$670,937
2036	\$2.00	\$731,791
2037	\$2.00	\$798,165
2038	\$2.00	\$870,558
2039	\$2.00	\$949,518
2040	\$2.00	\$1,035,639
2041	\$2.00	\$1,129,572
2042	\$2.00	\$1,232,024

Source(s) of Information: Source of Information – Corresponding year Ohio EPA Fee Report.

The District has a \$2.00/per ton fee on all waste generated within our district and taken to a District Landfill or a Designated Facility.

4. Debt/Loans

Table O-4 - Loans

The District does not have any debt/loans.

5. Other Sources of District Revenue

Table O-5 Other Sources of Revenue

Year	Host Fee	Interest	Late Fee Payment 10%	Total Other Revenue
2020	\$22,848	\$11,700	\$0	\$34,548
2021	\$42,270	\$6,808	\$0	\$49,077
2022	\$28,328	\$14,818	\$0	\$43,147
2023	\$33,150	\$54,552	\$833	\$88,535
2024	\$27,991	\$61,739	\$16	\$89,747
2025	\$25,041	\$70,058	\$249	\$95,348
2026	\$30,120	\$77,064	\$0	\$107,183
2027	\$36,228	\$84,770	\$0	\$120,998
2028	\$43,575	\$93,247	\$0	\$136,822
2029	\$52,412	\$102,572	\$0	\$154,984
2030	\$63,041	\$112,829	\$0	\$175,870
2031	\$75,826	\$124,112	\$0	\$199,937
2032	\$91,203	\$136,523	\$0	\$227,726
2033	\$109,699	\$150,175	\$0	\$259,874
2034	\$131,946	\$165,193	\$0	\$297,139
2035	\$158,705	\$181,712	\$0	\$340,417
2036	\$190,890	\$199,883	\$0	\$390,773
2037	\$229,603	\$219,871	\$0	\$449,474
2038	\$276,166	\$241,858	\$0	\$518,025
2039	\$332,173	\$266,044	\$0	\$598,217
2040	\$399,537	\$292,649	\$0	\$692,186
2041	\$480,564	\$321,914	\$0	\$802,477
2042	\$578,022	\$354,105	\$0	\$932,127

Source(s) of Information: Corresponding year Ohio EPA Fee Report.

The Host Fee is an agreement between the District and the Williams County Landfill and the District and the Defiance County Landfill to collect an additional \$1.00/per ton fee on all Out of State Waste. This agreement expired in December 2025 and has been renewed by both listed landfills. The new expiration date will be January 1, 2031.

Average projections of Interested increased 24.67% - HOWEVER, recommended to use is market average of 10%.

Evaluated Late Fees:

We have been working with facilities to assure fee payments are being made on time and done correctly. Forms were updated as well. A late fee of 10% was issued in 2023.

6 Summary of District Revenues

Year	Disposal Fees	Generation Fees	Designation Fees	Other Revenue	Total Revenue
2020	\$230,343	\$0	\$231,462	\$34,548	\$496,352
2021	\$289,884	\$0	\$298,385	\$49,077	\$637,347
2022	\$271,759	\$0	\$272,874	\$43,147	\$587,780
2023	\$295,174	\$0	\$334,998	\$88,535	\$718,707
2024	\$274,019	\$0	\$282,283	\$89,747	\$646,048
2025	\$276,435	\$0	\$281,598	\$95,348	\$653,380
2026	\$298,273	\$0	\$307,138	\$107,183	\$712,595
2027	\$321,836	\$0	\$334,996	\$120,998	\$777,830
2028	\$347,262	\$0	\$365,380	\$136,822	\$849,463
2029	\$374,695	\$0	\$398,520	\$154,984	\$928,199
2030	\$404,296	\$0	\$434,666	\$175,870	\$1,014,832
2031	\$436,236	\$0	\$474,090	\$199,937	\$1,110,263
2032	\$470,698	\$0	\$517,090	\$227,726	\$1,215,514
2033	\$507,883	\$0	\$563,990	\$259,874	\$1,331,748
2034	\$548,006	\$0	\$615,144	\$297,139	\$1,460,289
2035	\$591,299	\$0	\$670,937	\$340,417	\$1,602,653
2036	\$638,011	\$0	\$731,791	\$390,773	\$1,760,576
2037	\$688,414	\$0	\$798,165	\$449,474	\$1,936,053
2038	\$742,799	\$0	\$870,558	\$518,025	\$2,131,382
2039	\$801,480	\$0	\$949,518	\$598,217	\$2,349,215
2040	\$864,797	\$0	\$1,035,639	\$692,186	\$2,592,622
2041	\$933,116	\$0	\$1,129,572	\$802,477	\$2,865,165
2042	\$1,006,832	\$0	\$1,232,024	\$932,127	\$3,170,983

Source(s) of Information: Summary numbers taken from other worksheet within this appendix.

The District does not anticipate any budgetary problems during this planning period.

B. Cost of Implementing Plan

Created two spreadsheets to clearly show the categories and numbers, with 2024 (Reference Year) to 2033 the second half is 2034 to 2042. This represents the entire plan period. 2024 and 2025 numbers are actual, the remaining are estimates. Those highlighted years reflect slightly higher increases due to the planning period. Extra costs associated with Legals, District Office Salaries for updating the plan, etc.

2024 also has \$102,918 as a pass-through grant and 2025 \$149,970 for an Market Development Grant also known as a pass-through grant. Estimates were not imposed for pass thru grants.

Table O-7 Expenses

Category/Program	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
1. Plan Monitoring/Prep.	\$287	\$13,332	\$12,000	\$12,000	\$12,000	\$3,711	\$3,711	\$3,711	\$3,711	\$3,711
a. Plan Preparation		\$13,332	\$10,000	\$10,000	\$10,000	\$3,327	\$3,327	\$3,327	\$3,327	\$3,327
b. Plan Monitoring			\$2,000	\$2,000	\$2,000	\$384	\$384	\$384	\$384	\$384
c. Other	\$287									
2. Plan Implementation	\$651,273	\$628,707	\$642,286	\$642,286	\$642,286	\$465,306	\$465,306	\$465,306	\$465,306	\$465,306
a. District Administration	\$28,355	\$38,516	\$200,000	\$200,000	\$200,000	\$78,555	\$78,555	\$78,555	\$78,555	\$78,555
Personnel	\$12,610	\$18,941	\$80,000	\$80,000	\$80,000	\$38,133	\$38,133	\$38,133	\$38,133	\$38,133
Office Overhead	\$15,233	\$19,575	\$120,000	\$120,000	\$120,000	\$36,126	\$36,126	\$36,126	\$36,126	\$36,126
Other	\$512					\$4,296	\$4,296	\$4,296	\$4,296	\$4,296
b. Facility Operation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MRF/Recycling Center										
Compost										
Transfer										
Special Waste										
c. Landfill Closure/Post-Closure										
d. Recycling Collection	\$317,219	\$300,776	\$300,285	\$300,285	\$300,285	\$237,882	\$237,882	\$237,882	\$237,882	\$237,882
Curbside										
Drop-off	\$231,458	\$205,433	\$175,285	\$175,285	\$175,285	\$147,190	\$147,190	\$147,190	\$147,190	\$147,190
Combined Curbside/Drop-off										
Multi-family										
Business/Institutional	\$85,761	\$95,343	\$125,000	\$125,000	\$125,000	\$90,692	\$90,692	\$90,692	\$90,692	\$90,692
Other										
e. Special Collections	\$104,478	\$49,632	\$63,637	\$63,637	\$63,637	\$50,583	\$50,583	\$50,583	\$50,583	\$50,583
Tire Collection	\$20,101	\$2,157	\$17,403	\$17,403	\$17,403	\$17,089	\$17,089	\$17,089	\$17,089	\$17,089
HHW Collection	\$59,880	\$39,493	\$15,065	\$15,065	\$15,065	\$14,654	\$14,654	\$14,654	\$14,654	\$14,654
Electronics Collection	\$2,908	\$5,826	\$4,100	\$4,100	\$4,100	\$3,230	\$3,230	\$3,230	\$3,230	\$3,230
Appliance Collection	\$2,802	\$2,157	\$6,774	\$6,774	\$6,774	\$2,786	\$2,786	\$2,786	\$2,786	\$2,786
Other Collection Drives	\$18,787	\$0	\$20,295	\$20,295	\$20,295	\$12,824	\$12,824	\$12,824	\$12,824	\$12,824
f. Yard Waste/Other Organics	\$2,814	\$1,895	\$2,100	\$2,100	\$2,100	\$1,924	\$1,924	\$1,924	\$1,924	\$1,924
g. Education/Awareness	\$79,479	\$76,382	\$58,567	\$58,567	\$58,567	\$50,224	\$50,224	\$50,224	\$50,224	\$50,224
Education Staff	\$66,185	\$65,433	\$50,000	\$50,000	\$50,000	\$42,444	\$42,444	\$42,444	\$42,444	\$42,444
Advertisement/Promotion	\$13,294	\$10,949	\$8,567	\$8,567	\$8,567	\$7,780	\$7,780	\$7,780	\$7,780	\$7,780
Other										
h. Recycling Market Development	\$106,346	\$152,531	\$4,822	\$4,822	\$4,822	\$5,024	\$5,024	\$5,024	\$5,024	\$5,024
General Market Development Activities	\$3,428	\$2,560	\$4,822	\$4,822	\$4,822	\$5,024	\$5,024	\$5,024	\$5,024	\$5,024
ODNR pass-through grant	\$102,918	\$149,970								
i. Service Contracts										
j. Feasibility Studies										
k. Waste Assessments/Audits										
l. Dump Cleanup	\$3,000	\$1,361	\$2,600	\$2,600	\$2,600	\$1,704	\$1,704	\$1,704	\$1,704	\$1,704
m. Litter Collection/Education	\$9,582	\$7,614	\$9,800	\$9,800	\$9,800	\$9,980	\$9,980	\$9,980	\$9,980	\$9,980
n. Emergency Debris Management										
o. Loan Payment										
p. Other		\$0	\$475	\$475	\$475	\$29,429	\$29,429	\$29,429	\$29,429	\$29,429
Total Expenses	\$651,273	\$642,039	\$654,286	\$654,286	\$654,286	\$469,017	\$469,017	\$469,017	\$469,017	\$469,017

Table O-7: Expenses									
Category/Program	2034	2035	2036	2037	2038	2039	2040	2041	2042
1. Plan Monitoring/Prep.	\$12,000	\$12,000	\$12,000	\$12,000	\$3,711	\$3,711	\$3,711	\$3,711	\$3,711
a. Plan Preparation	\$10,000	\$10,000	\$10,000	\$10,000	\$3,327	\$3,327	\$3,327	\$3,327	\$3,327
b. Plan Monitoring	\$2,000	\$2,000	\$2,000	\$2,000	\$384	\$384	\$384	\$384	\$384
c. Other									
2. Plan Implementation	\$642,286	\$642,286	\$642,286	\$642,286	\$465,306	\$465,306	\$465,306	\$465,306	\$465,306
a. District Administration	\$200,000	\$200,000	\$200,000	\$200,000	\$78,555	\$78,555	\$78,555	\$78,555	\$78,555
Personnel	\$80,000	\$80,000	\$80,000	\$80,000	\$38,133	\$38,133	\$38,133	\$38,133	\$38,133
Office Overhead	\$120,000	\$120,000	\$120,000	\$120,000	\$36,126	\$36,126	\$36,126	\$36,126	\$36,126
Other					\$4,296	\$4,296	\$4,296	\$4,296	\$4,296
b. Facility Operation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MRF/Recycling Center									
Compost									
Transfer									
Special Waste									
c. Landfill Closure/Post-Closure									
d. Recycling Collection	\$300,285	\$300,285	\$300,285	\$300,285	\$237,882	\$237,882	\$237,882	\$237,882	\$237,882
Curbside									
Drop-off	\$175,285	\$175,285	\$175,285	\$175,285	\$147,190	\$147,190	\$147,190	\$147,190	\$147,190
Combined Curbside/Drop-off									
Multi-family									
Business/Institutional	\$125,000	\$125,000	\$125,000	\$125,000	\$90,692	\$90,692	\$90,692	\$90,692	\$90,692
Other									
e. Special Collections	\$63,637	\$63,637	\$63,637	\$63,637	\$50,583	\$50,583	\$50,583	\$50,583	\$50,583
Tire Collection	\$17,403	\$17,403	\$17,403	\$17,403	\$17,089	\$17,089	\$17,089	\$17,089	\$17,089
HHW Collection	\$15,065	\$15,065	\$15,065	\$15,065	\$14,654	\$14,654	\$14,654	\$14,654	\$14,654
Electronics Collection	\$4,100	\$4,100	\$4,100	\$4,100	\$3,230	\$3,230	\$3,230	\$3,230	\$3,230
Appliance Collection	\$6,774	\$6,774	\$6,774	\$6,774	\$2,786	\$2,786	\$2,786	\$2,786	\$2,786
Other Collection Drives	\$20,295	\$20,295	\$20,295	\$20,295	\$12,824	\$12,824	\$12,824	\$12,824	\$12,824
f. Yard Waste/Other Organics	\$2,100	\$2,100	\$2,100	\$2,100	\$1,924	\$1,924	\$1,924	\$1,924	\$1,924
g. Education/Awareness	\$58,567	\$58,567	\$58,567	\$58,567	\$50,224	\$50,224	\$50,224	\$50,224	\$50,224
Education Staff	\$50,000	\$50,000	\$50,000	\$50,000	\$42,444	\$42,444	\$42,444	\$42,444	\$42,444
Advertisement/Promotion	\$8,567	\$8,567	\$8,567	\$8,567	\$7,780	\$7,780	\$7,780	\$7,780	\$7,780
Other									
h. Recycling Market Development	\$4,822	\$4,822	\$4,822	\$4,822	\$5,024	\$5,024	\$5,024	\$5,024	\$5,024
General Market Development Activities	\$4,822	\$4,822	\$4,822	\$4,822	\$5,024	\$5,024	\$5,024	\$5,024	\$5,024
ODNR pass-through grant									
i. Service Contracts									
j. Feasibility Studies									
k. Waste Assessments/Audits									
l. Dump Cleanup	\$2,600	\$2,600	\$2,600	\$2,600	\$1,704	\$1,704	\$1,704	\$1,704	\$1,704
m. Litter Collection/Education	\$9,800	\$9,800	\$9,800	\$9,800	\$9,980	\$9,980	\$9,980	\$9,980	\$9,980
n. Emergency Debris Management									
o. Loan Payment									
p. Other	\$475	\$475	\$475	\$475	\$29,429	\$29,429	\$29,429	\$29,429	\$29,429
Total Expenses	\$654,286	\$654,286	\$654,286	\$654,286	\$469,017	\$469,017	\$469,017	\$469,017	\$469,017

This spreadsheet is required by the Ohio EPA and completed with Revenue and Expenses quarterly. A brief explanation of the categories is below:

1 ***Plan Monitoring/Prep.***

- 1.a Plan Preparation – Drafting, correcting, ratifying, and finalizing the plan update. ADR survey, consultant costs, legal, printing, copying, public notices and meetings associated with a plan update.
- 1.b Plan Monitoring – Costs with annual plan review, and ADR Report.
- 1.c Other

2 ***Plan Implementation***

- 2.a District Administration
 - 2.a.1 Personnel – Salary, fringe benefits, etc. of staff related to SWMD
 - 2.a.2 Office Overhead – Rent, Utilities, supplies, computers SW and HW, meeting expenses, liability insurance, office disposal contracts, telephone, postage, travel for SWMD staff, advertising.
 - 2.a.3 Other
- 2.b Facility Operation – The District DOES NOT own anything, and these costs are not applicable.
 - 2.b.1 MRF/Recycling Center
 - 2.b.2 Compost
 - 2.b.3 Transfer
 - 2.b.4 Special Waste
- 2.c Landfill Closure/Post-Closure – The District DOES NOT own a Landfill and is not applicable.
- 2.d Recycling Collection
 - 2.d.1 Curbside – Unless a PMCC was asked to work with a village on this topic, the counties would not have any expenses in this category.
 - 2.d.2 Drop-off – This is our main recycling outreach, and a large part of the allotted budget goes to drop-off recycling.
 - 2.d.3 Combined Curbside/Drop-off – Not Applicable
 - 2.d.4 Multi-family – Not applicable
 - 2.d.5 Business/Institutional – This is our office/institutions/small business recycling program.
 - 2.d.6 Other
- 2.e Special Collections

- 2.e.1 Tire Collection – Includes a special event for tires, collecting, labor, disposal fees, advertisement, etc. District Office related calls and assistance.
- 2.e.2 HHW Collection - Includes a special event for HHW, collecting, labor, disposal, fees, advertisement, etc. District Office related calls and assistance.
- 2.e.3 Electronics Collection— Includes a special event for electronics or e-waste, collecting, labor, disposal fees, advertisement, etc. District Office related calls and assistance.
- 2.e.4 Appliance Collection— Includes a special event for appliances collecting, labor, disposal fees, advertisement, etc. District Office related calls and assistance.
- 2.e.5 Other Collection Drives -

- 2.f Yard Waste/Other Organics - District Office related calls and assistance.

- 2.g Education/Awareness
 - 2.g.1 Education Staff– Staff that performs education, awareness, and outreach functions for the SWMD.
 - 2.g.2 Advertisement/Promotion– Advertisement, PR items, seminars, awards, webpage, for education awareness.
 - 2.g.3 Other

- 2.h Recycling Market Development
 - 2.h.1 General Market Development Activities – Direct costs associated with helping a manufacturer create or expand a market for recycling. The District sponsors grant and write the applications. The District Office’s time associated with the grant writing process is added in this category.
 - 2.h.2 Ohio EPA pass-through grant– Includes payouts to the Ohio Business in this expense line item for a MDG grant.

- 2.i Service Contracts – Not Applicable
- 2.j Feasibility Studies – Not Applicable
- 2.k Waste Assessments/Audits - Not Applicable
- 2.l Dump Cleanup – Any costs incurred to clean up public and private lands such as roadway, park, or an open dump.

- 2.m Litter Collection/Education – Include all direct costs incurred for the litter collection events or litter prevention education provided or contracted.

- 2.n Emergency Debris Management - Not Applicable